AIRBUS GROUP
AT A GLANCE
2013

“WE MAKE IT FLY”
EADS BECOMES AIRBUS GROUP

AND HAS 3 DIVISIONS:

AIRBUS
AIRBUS DEFENCE AND SPACE
AIRBUS HELICOPTERS

1 NAME, 3 DIVISIONS, 1 MISSION.
2013 PROFILE

€ 686.7 billion order book

€ 59.3 billion revenues

€ 1.85 earnings per share

€ 0.75 dividend* per share

990 patent filings in 2013

144,061 employees

*To be proposed to the Annual General Meeting
Airbus Group is a global leader in aeronautics, space and related services.

**AIRBUS GROUP AT A GLANCE 2013**

**WE MAKE IT FLY**

**2013 RESULTS**

Airbus Group reported improved full year profits, driven by increased aircraft deliveries and operational improvement. Order intake\(^{(3)}\) rose sharply, reflecting strong commercial momentum at Airbus and major contracts in the space business.

**REVENUES**

Group revenues increased 5%, mainly reflecting higher commercial aircraft deliveries and the A400M ramp-up. Defence revenues were stable.

- **2013**
  - Revenues: €59,256 m
  - Research & Development expenses: €3,160 m
  - EBIT\(^*\): €2,661 m
  - Net Income\(^{(*)}\): €1,465 m
  - Earnings per share\(^{(1)}\): €1.85
  - Dividend per share: €0.75\(^{(a)}\)
  - Net Cash position: €9,054 m
  - Order Intake\(^{(3)}\): €218,681 m
  - Order Book\(^{(3)}\): €686,734 m
  - Employees: 144,061

- **2012**
  - Revenues: €56,480 m
  - Research & Development expenses: €3,142 m
  - EBIT\(^*\): €2,144 m
  - Net Income\(^{(*)}\): €1,197 m
  - Earnings per share\(^{(1)}\): €1.46
  - Dividend per share: €1.197 m
  - Net Cash position: €12,292 m
  - Order Intake\(^{(3)}\): €122,861 m
  - Order Book\(^{(3)}\): €566,493 m
  - Employees: 140,405

**Change**

- Revenues: +5%
- Research & Development expenses: +1%
- EBIT\(^*\): +24%
- Net Income\(^{(*)}\): +22%
- Earnings per share\(^{(1)}\): +27%
- Dividend per share: +25%
- Net Cash position: -26%
- Order Intake\(^{(3)}\): +113%
- Order Book\(^{(3)}\): +21%
- Employees: +3%

**Change**

- Revenues: +5%
- Research & Development expenses: +1%
- EBIT\(^*\): +24%
- Net Income\(^{(*)}\): +22%
- Earnings per share\(^{(1)}\): +27%
- Dividend per share: +25%
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- Order Intake\(^{(3)}\): +113%
- Order Book\(^{(3)}\): +21%
- Employees: +3%

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\(^{(a)}\) Certain year-end 2012 figures in this report have been restated to reflect the change to pension accounting under IAS 19 while Airbus’ figures reflect the inclusion of ATR and Sogerma within Airbus Commercial. ATR and Sogerma were formerly included in Other Businesses.

\(^{(1)}\) Unless otherwise indicated, EBIT figures presented in this report are Earnings Before Interest and Taxes, pre goodwill impairment and exceptionals.

\(^{(2)}\) Airbus Group continues to use the term Net Income. It is identical to Profit for the period attributable to equity owners of the parent as defined by IFRS rules.

\(^{(3)}\) To be proposed to the Annual General Meeting.

**NOTES**

- Contributions from commercial aircraft activities to Order intake and Order book based on list prices.

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**REVENUES BY REGION**

<table>
<thead>
<tr>
<th>Region</th>
<th>2013 (€m)</th>
<th>2012 (€m)</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EUROPE</strong></td>
<td>21,048</td>
<td>16,872</td>
<td>+25%</td>
</tr>
<tr>
<td><strong>ASIA-PACIFIC</strong></td>
<td>16,183</td>
<td>12,748</td>
<td>+27%</td>
</tr>
<tr>
<td><strong>NORTH AMERICA</strong></td>
<td>22,776</td>
<td>21,969</td>
<td>+24%</td>
</tr>
<tr>
<td><strong>MIDDLE EAST</strong></td>
<td>120,227</td>
<td>122,861</td>
<td>-2%</td>
</tr>
<tr>
<td><strong>AFRICA / CENTRAL AND SOUTH AMERICA</strong></td>
<td>44,111</td>
<td>60,227</td>
<td>-27%</td>
</tr>
</tbody>
</table>
27 March 2013
SHAREHOLDERS APPROVE GOVERNANCE MAKE-OVER
Voting at EADS’ Extraordinary General Meeting, shareholders approved the corporate governance overhaul, including the election of new Directors. Afterwards, the Board approved a share buyback programme to support the free float increase to above 70%.

31 May 2013
10 FREE SHARES FOR EMPLOYEES
The Board of Directors approved granting 10 free shares to employees in recognition of their strong commitment to the Group’s success.

11 June 2013
X³ HYBRID DEMONSTRATOR SETS SPEED RECORD
The X³ broke the unofficial helicopter speed record, flying at 255 knots (472 km/hr) in level flight. With the speed of a turboprop aircraft and full flight capabilities of a helicopter, this technology demonstrator opened a new frontier for aviation.

14 June 2013
FIRST A350 XWB COMPLETES MAIDEN FLIGHT
The A350 XWB, Airbus’ new long-range aircraft, successfully completed its first test flight, entering the final stage of its development, ahead of certification and planned entry-into-service by the end of 2014.

18 June 2013
EADS AND SIEMENS ENTER INTO LONG-TERM RESEARCH PARTNERSHIP
Together with Diamond Aircraft, the companies will focus on new electric propulsion technologies that lower aircraft fuel costs and carbon dioxide emissions.

19 June 2013
FRANCE ORDERS 34 NH90 MILITARY HELICOPTERS
The French Armed Forces ordered 34 NH90 Tactical Transport Helicopters, following intense tests of the helicopter by special forces in desert conditions. The NH90 performed beyond expectations, demonstrating its ability to perform anytime, anywhere.

31 July 2013
ADOPTION OF AIRBUS BRAND AND Restructuring Revealed
Following a strategy review, the Group unveiled plans to integrate its defence and space activities, creating the Airbus Defence and Space Division. It also announced plans to rename EADS and its Divisions under the globally-recognised Airbus brand, to aid integration and cohesion.
1 August 2013
AIRBUS MILITARY DELIVERS FIRST A400M TO FRENCH AIR FORCE
After 10 years of development and 5,000 flight test hours, involving close to 40,000 people, the first A400M new-generation airlifter was delivered. The A400M is the most cost-efficient and versatile military transport aircraft ever developed.

29 August 2013
ARIANE 5 COMPLETES 57TH SUCCESSFUL LAUNCH
The Ariane 5 rocket launched two telecommunications satellites into orbit, once again confirming its position as the world’s most reliable satellite launcher, and setting the standard for guaranteed access to space.

20 November 2013
AIRBUS WINS 160 ORDERS AND COMMITMENTS WORTH US$44 BILLION
A total of 160 orders and commitments at the 13th Dubai Airshow, worth US$44 billion, underlined the strong demand for Airbus wide-body aircraft. Emirates placed the single largest order, for 50 additional A380s, worth US$20 billion.

4 December 2013
400TH EUROFIGHTER TYPHOON DELIVERED
The German Air Force took delivery of the 400th Eurofighter Typhoon. The aircraft has proved its operational effectiveness over 10 years of service, and now secures the airspace of the six nations where it is in service, 24 hours a day, seven days a week.

14 December 2013
ASTRIUM TO BUILD 18 NEW ARIANE 5 LAUNCHERS
Arianespace, the world’s leading satellite launch company, ordered 18 additional Ariane 5 ECA launchers, worth more than €2 billion. This confirmed the effectiveness of an industrial model that comprises more than 550 companies, and over 6,000 people, in 12 European countries.
**A320 Family**

The A320 single-aisle jetliner family (composed of the A318, A319, A320 and A321) is the world’s best-selling single-aisle aircraft family. With over 10,000 overall orders received by Airbus for the A320 Family, it has proved extremely popular with airlines, offering high standards of comfort and economic performance on short and medium-haul routes. To ensure this market leader retains its competitive edge, Airbus continues to invest in innovation, including development of the A320neo (new engine option), which will deliver fuel savings of up to 15 percent, and enhancements to aerodynamics such as the ‘Sharklet’ wingtip devices, which deliver fuel savings of up to 4 percent. The A320neo is set to enter service at the end of 2015. The A320 Family order backlog amounted to 4,298 at the end of 2013, including 2,610 A320neo and 1,688 A320ceo aircraft.

**A330 Family**

The A330 Family has the versatility to fly either regional or long-range routes, making it ideal for point-to-point operations. Coming in five variants – the A330-200, A330-300, A330-200F, ACJ330 and A330 MRTT – the A330 is designed to generate maximum revenue and to reduce operating costs on regional routes. Thanks to a policy of continually improving the A330 through innovation, it is the most cost-efficient aircraft in its class. The new 242 tonne variant of the A330, which offers 500 nautical miles more range and up to 2 percent less fuel burn than the current aircraft, is planned for first delivery in 2015. An additional regional A330 variant, optimised for high-density domestic routes is scheduled for entry into service in early 2015. In 2013, Airbus lifted its production rate to 10 aircraft a month and delivered its milestone 1,000th aircraft. Supported by the launch of new longer range and regional variants, the A330 continues to attract customer demand. The order backlog stood at 267 aircraft at the end of 2013.
A350 XWB

The A350 XWB (extra wide body) jetliner family (composed of the A350-800, A350-900 and A350-1000) meets airline demand for a new generation of medium-capacity, long-range aircraft. With a fuselage made mainly of composite material, its low weight and advanced aerodynamics will provide a 25 percent reduction in fuel consumption, with corresponding reductions in emissions, compared to its current long-range competitor. The wide body will give passengers greater comfort on long journeys. With 239 gross orders, 230 net, in 2013, the A350 XWB had attracted a total of 812 orders at the end of the year. The A350 XWB successfully completed its first test flight on 14 June 2013, entering the final stage of its development ahead of certification and planned entry-into-service by the end of 2014.

A380

The double-deck A380 is the world’s largest commercial aircraft flying today, with capacity to carry 525 passengers in a comfortable three-class configuration, and up to 853 in a single-class configuration that provides wider seats than its competitor. The aircraft provides passengers with an unrivalled level of comfort while giving airlines superior economic performance, lower fuel consumption, less noise and reduced emissions. Overall, the A380’s two decks offer 50 percent more floor surface than any other high-capacity aircraft. The A380 burns 22 percent less fuel per seat than its nearest competitor, with correspondingly lower CO₂ emissions. At the end of 2013, the A380 order backlog amounted to 182 aircraft. Some 122 aircraft were already in service with ten airlines.

### AIRBUS

<table>
<thead>
<tr>
<th></th>
<th>€ m</th>
<th>2013</th>
<th>2012</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Order Book</td>
<td></td>
<td>627,113</td>
<td>505,333</td>
<td>+24%</td>
</tr>
<tr>
<td>Revenues</td>
<td></td>
<td>39,889</td>
<td>37,624</td>
<td>+6%</td>
</tr>
<tr>
<td>EBIT*</td>
<td></td>
<td>1,595</td>
<td>1,147</td>
<td>+39%</td>
</tr>
</tbody>
</table>

(a) 2012 figures are pro forma, amended with IAS 19 restatement and perimeter change.
Eurofighter

Eurofighter, known as ‘Typhoon’ in export markets outside Europe, is a network-enabled, extremely agile, multi-role combat aircraft optimised for swing-role operations in complex air-to-air and air-to-surface combat scenarios. Participating countries in the Eurofighter programme include the UK, Germany, Italy and Spain, and the aircraft is competing in a number of export campaigns. The 400th Eurofighter was delivered in 2013, making it the only modern fighter to have such a large in-service fleet. The Eurofighter is designed to be continually modified as avionics and weapons systems evolve, to provide customers with the best possible capability.

MRTT

The A330 Multi-Role Tanker Transport (MRTT) is the world’s most advanced air-to-air refuelling aircraft. Its huge fuel capacity means that no auxiliary tanks are needed to give an air-to-air refuelling performance that far exceeds its nearest competitors. The entire cargo bay is available for freight. The A330 MRTT can also be used as a pure transport aircraft able to carry up to 380 passengers or a payload of up to 45 tonnes. In 2013, seven A330 MRTTs were delivered. The backlog at the end of 2013 was 17 aircraft.

A400M

The A400M airlifter is a cost-effective, high-speed turboprop aircraft specifically designed to meet the needs of NATO nations, and other international air forces, for a modern airlifter that harnesses the latest aircraft technology. Powered by four modern turboprop engines, the A400M is capable of cruising speeds of up to Mach 0.72 and altitudes of up to 37,000 feet. The A400M is designed for operations from unprepared runways – enabling it to deliver large payloads to tactical forward bases or to evacuate a full complement of refugees or casualties from remote areas. Additionally, the A400M is fully
equipped to perform air-to-air refuelling, and can serve as a receiver aircraft to take on fuel while in flight – further extending its operating range. The A400M entered service in 2013, with two aircraft delivered to the French Air Force. The 2013 year end A400M order book comprised 172 aircraft.

**Missile systems**

MBDA, a joint venture between Airbus Group, BAE Systems and Finmeccanica, is the missile systems group within Airbus Defence and Space. The broad range of MBDA products cover all six principal missile system categories: air-to-air, air-to-surface, ground-to-air, surface-to-air, anti-ship and surface-to-surface. In 2013, export orders were secured in the Middle East and Asia for Storm Shadow stand-off missiles, the Aster air-defence system and Mistral-based air-defence systems.

**Ariane 5**

Ariane 5 is a heavy-lift satellite launcher, with a payload of up to ten tonnes. Since becoming operational, it has achieved 57 successful launches in a row over 11 years up to the end of 2013. Astrium is the sole prime contractor for the Ariane 5 system and is the largest industrial shareholder in Arianespace, which markets and sells the Ariane 5 worldwide and carries out launches from the Guiana Space Centre in Kourou, French Guiana. Astrium is prime contractor for future developments on Ariane 5, starting with the development of the Ariane 5 ME (Midlife Evolution) launcher, which will provide an increased payload capacity of up to 12 tonnes. The European Space Agency is the core customer for the Ariane 5, which assures Europe’s access to space. In the final quarter of 2013, Astrium received a frame contract from Arianespace for 18 higher capacity Ariane 5 ECA launchers.

**Eurostar 3000**

The Division’s telecommunication satellites have multiple applications, such as long-distance and mobile telephone links, television and radio broadcasting, data transmission, multimedia and internet trunking. They may be used for civil or military applications. Geostationary telecommunication satellites are based on the Eurostar Family platforms, the latest version of which is Eurostar 3000.

**ATV**

Astrium is the prime contractor for the development and construction of the Automated Transfer Vehicle (ATV) cargo carrier, designed to carry fuel and supplies to the International Space Station (ISS), and to provide re-boost capacity and a waste disposal solution. The first ATV, "Jules Verne" was launched in 2008. The second ATV "Johannes Kepler" was launched in 2011. The third ATV "Edoardo Amaldi" was launched in 2012. The fourth ATV "Albert Einstein" was launched and successfully docked with the ISS in 2013.

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### Airbus Defence and Space

<table>
<thead>
<tr>
<th></th>
<th>2013</th>
<th>2012</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Order Book</td>
<td>47,845</td>
<td>49,219</td>
<td>-3%</td>
</tr>
<tr>
<td>Revenues</td>
<td>14,422</td>
<td>13,520</td>
<td>+7%</td>
</tr>
<tr>
<td>EBIT*</td>
<td>690</td>
<td>522</td>
<td>+32%</td>
</tr>
</tbody>
</table>

(1) 2013 figures are restated.
EC225/EC725
The EC225/EC725 is a high-performance twin-engine helicopter in the 10-11 tonnes category, integrating all of the latest technologies. Its powerful engines and 5-blade rotor give it the power for a high payload, long range and fast cruise speed, along with flight endurance that exceeds five hours. Seating up to 19 passengers, the EC225 is recognised as the reference for offshore and passenger transport missions, as well as for search and rescue operations. Its military twin, the EC725, is in service with the French Army and Air Force.

NH90
Designed for modern multi-mission capabilities and cost-effectiveness throughout its lifecycle, the NH90 has been developed as a multi-role helicopter for both Tactical Transport (TTH) and NATO Frigate (NFH) applications. The NH90 has been designed to operate from any type of prepared or unprepared surfaces and to satisfy all tactical transport requirements. The TTH and NFH have the same basic design, but have different on-board mission systems. The programme is a co-development with Agusta-Westland and Fokker Aerostructures within NATO Helicopter Industries (NHI). Airbus Helicopters’ share of NHI is 62.5%. Notably, the first NH90 NFH for the Belgian Armed Forces was delivered in 2013.

Tiger
The Tiger is a medium-weight, air-to-air combat and fire-support helicopter, with twin engines. It includes four variants, which have been ordered by France, Germany, Spain and Australia. Notably, the first Tiger helicopter in the HAD attack configuration for the French armed forces was delivered in 2013.
**EC145 T2**

The EC145 T2 is the newest light twin-engine, multi-purpose helicopter in the Airbus Helicopters product range, evolved from the popular EC145. Part of Airbus Helicopters’ renewed product range, it combines breakthrough technologies to enhance performance and safety. Innovations include an advanced cockpit design, a state-of-the-art Helionix avionics system, optimised autopilot and the Fenestron tail rotor. Additionally, it has two new engines, as well as improved main and tail rotor gear boxes. The aircraft can accommodate up to 12 seats and can be configured for either one or two pilots. The helicopter has excellent performance throughout the flight envelope – even in extreme conditions. EASA certification for the EC145 T2 was received early in 2014.

**EC175**

A joint development and production programme between Airbus Helicopters and AVIC II Corporation of China, the EC175 is a multi-role civil helicopter in the 7-tonne category. The EC175 can carry 16 passengers to a radius-of-action of 135 nautical miles when configured for offshore oil and gas missions, outperforming any medium-lift helicopter on the market. For longer-range missions, the EC175 can carry 12 passengers up to 190 nautical miles. In addition, Airbus Helicopters has launched the development of an 18-passenger configuration option for a radius-of-action of 100 nautical miles. The power and performance of the EC175 were demonstrated by two vertical speed records validated in 2013. EASA certification for the EC175 was received in January 2014, paving the way for entry-into-service.

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**AIRBUS HELICOPTERS**

<table>
<thead>
<tr>
<th></th>
<th>€ m 2013</th>
<th>€ m 2012</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Order Book</td>
<td>12,420</td>
<td>12,942</td>
<td>-4%</td>
</tr>
<tr>
<td>Revenues</td>
<td>6,297</td>
<td>6,264</td>
<td>+1%</td>
</tr>
<tr>
<td>EBIT*</td>
<td>397</td>
<td>309*</td>
<td>+28%</td>
</tr>
</tbody>
</table>

(a) 2012 figures are pro forma, amended with IAS 19 restatement.
Corporate Responsibility and Sustainability is a key driver of long-term performance at Airbus Group, starting with the strength of our governance and extending to the quality of operations.

FOSTERING INNOVATION AND ECO-EFFICIENCY

- **€3.16 bn** SELF-FUNDED R&D
- **990** NUMBER OF PATENTS
- **82%** PERCENTAGE OF WORKFORCE COVERED BY ISO 14001 & ENVIRONMENTAL REPORTING

BUILDING SUPPLIER PARTNERSHIPS

- **38,456** TOTAL NUMBER OF AIRBUS GROUP SUPPLIERS IN 2013
- **12,762** Direct
- **25,694** Indirect

EXTERNAL SOURCING TURNOVER BY REGION IN 2013

- **Europe** 29,867
- **North America** 11,374
- **Asia** 619
- **Oceania** 155
- **Middle East** 152
- **South America** 80
- **Africa** 49

**€42,296 m**
DEVELOPING AND ENGAGING PEOPLE

Active workforce by region

USA
3,255

Rest of America
2,967

Middle East
699

Europe
133,216

Asia
1,631

Australia
1,288

Africa
1,006

144,061
TOTAL NUMBER OF EMPLOYEES

EMPLOYEE
3%
TURNOVER RATE

WOMEN
17%
IN ACTIVE WORKFORCE

TRAINING
3.9
MILLION TRAINING HOURS

For more detailed information, please refer to the Corporate Responsibility and Sustainability Report 2013.
Up to mid-March 2013, the Group’s shares followed an upward trend, supported by improved full year results published end of February and the Group’s entry into the EuroStoxx50 index.

On 15 March 2013, the share price peaked at €42.59. Over the following weeks, the Group’s shares and the European markets declined due to concerns about eurozone economies.

The shares then rallied following the completion of a series of share sales by the Group’s major legacy shareholders, and due to the Company’s ongoing share buyback programme, reaching €41.12 on 2 April 2013. The share price declined again on renewed worries about the eurozone economy, retreating to €37.5 in mid-April.

The release of strong first quarter and half-year figures, on 14 May 2013 and 31 July 2013 respectively, saw the share price once again move ahead before slipping back to €42 due to market concerns about a possible Chinese credit crunch and the prospect of reduced U.S. monetary stimulus.

On 11 December, at the start of the Global Investor Forum, the Group announced a new dividend policy with a payout ratio of 30-40%, and confirmed its 7-8% return on sales target for 2015. The news triggered a sharp increase in the share price which reached an all-time high of €56.2.

On 31 December 2013, the share closed at €55.8. As of 2 January 2014, the Group’s shares are listed under the Airbus Group name and symbol: AIR.

Following a 22% progression in 2012, the Group’s share price rose 89% in 2013. In the same year, the CAC 40 improved by 18%, the DAX by 25% and the MDAX by 36%. The MSCI Aerospace index was up 50%.

**PROFILE**

**NUMBER OF SHARES AS OF 31 DECEMBER 2013**

783,157,635

**ISIN CODE**

NL0000235190

**GROSS DIVIDEND PER SHARE**

€0.75*
SHARE PRICE EVOLUTION
AS OF 31 DECEMBER 2013

Base 100 as of 3 January 2011

EADS share price in €

CAPITAL STRUCTURE
AS OF 31 DECEMBER 2013

SOGEP (French State)
GZBV (German State)
SEPI (Spanish State)

State Holdings
FREE FLOAT*

73%
12%
11%
4%

* Comprising: Institutional investors & Retail: 72.6% and Treasury shares (without economic or voting rights): 0.4%
MANAGEMENT STRUCTURE — AIRBUS GROUP

As of 1 March 2014

DIVISIONS

Airbus
- Fabrice Brégier (CEO)
- Thierry Bréjart
- Günter Butschek
- John Leahy
- Harald Wilhelm

Airbus Helicopters
- Guillaume Faury (CEO)

Airbus Defence and Space
- Bernhard Gerwert (CEO)
- François Arache
- Domingo Ureña-Raso

Airbus Group, Inc.
- Allan McArtor * (CEO)

GROUP FUNCTIONS

Corporate Secretary
- Pierre de Bausset

Chief Financial Officer
- Harald Wilhelm

Chief Strategy & Marketing Officer
- Marwan Lahoud

Chief Human Resources Officer
- Thierry Baril

Chief Technical Officer
- Jean Botti

Board of Directors
- Denis Ranque (Chairman)
- Tom Enders (CEO)
- Manfred Bischoff
- Ralph D. Crosby, Jr
- Hans-Peter Keitel
- Hermann-Josef Lamberti
- Anne Lauvergeon
- Lakshmi N. Mittal
- Sir John Parker
- Michel Pébereau
- Josep Piqué i Camps
- Jean-Claude Trichet

Chief Executive Officer
- Tom Enders

Corporate Audit
- Corinne Colloc'h

Chief Compliance Officer
- Pedro Montoya

Legal Department
- Peter Kleinschmidt

Corporate Communications
- Rainer Olter

*Allan McArtor succeeded Sean O’Keefe on 1 March 2014
The complete AIRBUS GROUP 2013 Annual Report package consists of:

- Annual Review 2013 "WE MAKE IT FLY"
- Registration Document 2013
- Financial Statements

Please also refer to the accompanying AIRBUS GROUP Corporate Responsibility and Sustainability Report 2013

www.reports.airbus-group.com
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The Netherlands

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